

Future of Businesses

V

April 2024 VOL.23 NO.4

WELLER

ECN

MAGRENOWER OF

Malabar Gold & Diamonds

-

M P Ahammed Chairman

SUCCESS

GENTRE News DEVELOPING RETAIL SPACES IN INDIA Malls Expected to Attract Investment of Over ₹20,000 Crore in Next

3-4 Years – Anuj Puri Chairman and Co-founder, Anarock Retail



PHYGITAL

Titan takes risks in innovating and implementing solutions that improve experiences

– Krishnan Venkateswaran, CDIO, Titan Company Ltd.

RETAIL

Editor's Note / April 2024 / VOL.23 NO.4

Editor-in-Chief | Amitabh Taneja Editorial Advisor | RS Roy Publisher | SP Taneja CEO | Bhavesh Pitroda Director | Anjali Sondhi

EDITORIAL

Group Managing Editor | Rasul Bailay Deputy Group Managing Editor | Shiv Joshi Assistant Editor | Sandeep Kumar Assistant Editor | Mannu Mathew

CREATIVES

Art Director | Pawan Kumar Verma Dy. Art Director | Deepak Verma

PRODUCTION Sr. General Manager | Manish Kadam

SUPPORT Sr. GM - Administration | Rajeev Mehandru

ADVERTISING

Vineet Chadha | COO - Retail +91 9350897807, vineetchadha@imagesgroup.in

DELHI:

Subhasish Mukerji | General Manager subhasishmukerji@imagesgroup.in Rohit Pandey | General Manager rohitpandey@imagesgroup.in

Himanshu Rawal | GM – Technology himanshurawal@imagesgroup.in

MUMBAI:

Deepinder Ahluwalia | Asst. GM- Technology deepindersingh@imagesgroup.in Rukayya Shaikh | Manager rukayyashaikh@imagesgroup.in

BENGALURU:

Suvir Jaggi | Vice President suvirjaggi@imagesgroup.in

CONSUMER CONNECT & SUBSCRIPTION

Priti Kapil | Senior Manager pritikapil@imagesgroup.in

Retail Advising Services Pvt Ltd (LLP Identification No. - AAJ-1907)

Registered Office:

S-61 A, Okhla Industrial Area Phase 2, New Delhi 110 020

T: +911140525000 | F: +911140525001 E: info@imagesgroup.in | URL: www.imagesgroup.in

Mumbai: E 519, Floral Deck Plaza, Central MIDC Road,Opp SEEPZ, Andheri East, Mumbai 400 093 T: +91 22 28398000

Showcasing the Gems of Jewellery Retail in India

Gold prices have reached a historic high, surging about 17% in the last two months to touch ₹72,700 per 10 grams. And while this has dampened the demand leading to lacklustre footfall in stores, the industry has grown in value terms in the last year. Credit agency ICRA expects the domestic jewellery retail industry to grow at 10-12% year-onyear in the financial FY2024 on the back of elevated gold prices. This was higher than the earlier estimates of 8-10% growth.

However, jewellery retail in India continues to be dominated by unorganised players with organised players constituting a little more than a third of the market. Having said that, while the organised players are fewer in number in comparison to their organised counterparts, they are making up for in terms of innovations in designs and experience they offer with omnichannel retail, tech-driven features like virtual try-ons and loyalty benefits.

In this issue, we showcase the gems of organised jewellery retail in India—beginning with M P Ahammed of Malabar Gold & Diamonds who embellishes the cover. Also featured inside are Bhima Jewels and PN Gadgil & Sons who are favourites in the regions they dominate.

The issue also has a special feature on lab-grown diamonds, which are threatening to outshine natural diamonds owing to the benefits they offer.

Adorning the cover of the Shopping Centre News Section this issue is Anuj Puri, Chairman and Co-founder of Anarock Retail, one of the country's leading real estate consultancies. Having been an industry veteran with decades of experience Anuj shares some deep insights on malls and retail real estate in the country.

Phygital's cover is graced by Krishnan Venkateswaran, Chief Digital & Information Officer (CDIO), Titan Company Ltd. He speaks about how the Bengaluru-based diversified consumer goods subsidiary of the Tata Group is using cutting-edge technology not just for customers but also for improving internal efficiencies.

The issue, as always, is packed with retail intelligence and insights to help you in your business—a build-up to the upcoming Phygital Retail Convention to be held at Jio World Convention Centre on 8-9 May 2024—that will be the mega confluence of all that matters in retail. Happy Reading!

Amitabh Taneja

All material printed in this publication is the sole property of Images Multimedia Pvt. Ltd. All printed matter contained in the magazine is based on the information provided by the writers/ authors. The views, ideas, comments and opinions expressed are solely of the writers/authors or those featured in the articles and the Editor and Printer & Publisher do not necessarily subscribe to the same.

Printed & published by S P Taneja on behalf of Images Multimedia Pvt. Ltd. Printed at Modest Print Pack (P) Ltd. C-52, D.D.A. Shed Okhla Industrial Area Phase -1, New Delhi - 110 020 and published by S P Taneja from S - 61A Okhla Industrial Area Phase - 2, New Delhi 110 020 Editor: Amitabh Taneja

In relation to any advertisements appearing in this publication, readers are recommended to make appropriate enquiries before entering into any commitments. Images Multimedia Pvt. Ltd. does not vouch for any claims made by the advertisers of products and services. The Printer, Publisher and Editor-in-Chief of the publication shall not be held for any consequences in the event of such claims not being honored by the advertisers.

Copyright Images Multimedia Pvt. Ltd. All rights reserved. Reproduction in any manner is prohibited. All disputes are subject to the jurisdiction of competent courts and forums in Delhi/New Delhi only. Images Retail does not accept responsibility for returning unsolicited manuscripts and photographs.

For subscription related queries, email to: **subscription@imagesgroup.in** For feedback/editorial queries, email to: **letter2editor@imagesgroup.in**

Contents March 2024

RETAIL



14. Cover Story Malabar Gold & Diamonds: Glittering Success

The story of Kerala-based jewellery retailer's rise to become the world's sixth-largest group in the segment

8. Newsmakers

18. Category Watch

The Golden Journey of Kalyan Jewellers

How Kerala-based Kalyan Jewellers is transforming itself from a regional brand to a national player that is in sync with the changing time and consumer tastes

21. Category Watch

What Helps Pune-based PNG & Sons Jewellers Stay Profitable

Pune-based PNG & Sons continues to stay profitable at store level even after 200 years. Here's how

24.

Category Watch

Bhima Jewellers: Shining Bright Since 1925

From Augmented Reality and virtual try-ons, 99-year-old Kerala-based Bhima Jewellers has moulded itself to stay relevant to today's digital savvy customers



27. Category Watch | Diamonds

Demand for Lab-grown Diamonds to Double by 2030. Here's Why

Exploring the different facets of this emerging segment that is increasingly attracting retailers, investors and consumers to it

30.

Category Watch | Overview 5 Top Indian Jewellery Brands with the

Strongest Retail Footprint These homegrown jewellery retail gems have been instrumental in shaping the country's jewellery sector and continue to shine bright amidst stiff competition on the global stage



32. Category Watch | Retail Stock

Jewellery Retailers that Went Public

Of the 11 odd public issues by companies operating in the retail ecosystem in 2023, 4 are by jewellery retailers

34.

Retail Tracker

Tier 2 Cities Lead with 64% of March Store Launches

About 48 of all the new stores opened in March 2024 were in non-metros

36.

Market Watch Why South India is Witnessing a Renewed Retail Surge

Industry leaders on the factors propelling retail growth in South India and their projections for future expansion metrics in the region



38. Research

Retailers to Have a \$2 Tn Annual Opportunity Over the Next Decade

The report by BCG and RAI sheds light on the recent trends playing out in retail and key shifts impacting the pace and shape of growth

Contents March 2024



42. Store Arrivals

New store Launches in Shopping Centres Across India

46. Retail Icon

Malls Expected to Attract Investment of Over ₹20,000 Crore in Next 3-4 Years

Anuj Puri, Chairman and Co-founder of Anarock Retail, on the current and future trends in Indian retail real estate and how the leading property consultant firm is enabling the sector

56. Area Focus Bengaluru: Where

Bengaluru: Where Commerce Clicks

Home to some of the country's most happening malls, IT companies and e-commerce players, the Silicon Valley of India continues to be a thriving commercial hub



62. Retail Trendsetter CRA Realtors: Inspiring Trust

CRA Realtors boasts about 70% repeat customers, which speaks volumes about the trust the real estate agency has inspired over more than 18 years of existence

66. Market Watch

Retail Leasing Projected to Reach 6-6.5 Mn. Sq. Ft. in 2024

The report also highlights a stable supply environment for the retail sector in 2024 due to the completion of numerous highquality mall developments

70. Snapshots

Special events in shopping centres across India

74. Report

High Streets Emerge Top Leasing Choice for Luxury Brands in 2023, Malls Remain Second

Malls remain the second most preferred luxury realty category, with 300% Y-o-Y growth with high streets lead with about 45% share in India's overall luxury retail leasing in 2023

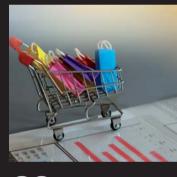
PHYGREME OF PHYSICAL AND DIGITAL BUSINESS HYGRITAL L

78.

Tech Icon

Titan takes risks in Innovating and Implementing Solutions <u>that Im</u>prove Experiences

Krishnan Venkateswaran, Chief Digital & Information Officer (CDIO), Titan Company Ltd. on how the diversified retail company uses technology in every area--from designing products and stores to offering personalised services and memorable customer experiences across channels



83.

E-commerce

Meesho is Built Upon the Bedrock of Technology

Nilesh Gupta, General Manager, Growth at Meesho shares his insights on the growth factors, technology and relevance of the brand in tier 2 cities and beyond



FEC

Smaaash Mulls VR-only Arcades in Future

Avanish Agarwal, Consulting CMO, Smaaash sheds light on business, expansion plans and more



88.

Marketing

How can Brands Delight Customers?

A look at strategies to bring customers back and turn them into potential brand advocates

90.

Report

Rising Frauds Propel Demand for AI/ML Strategies

The study underscores that the future of effective fraud prevention lies in the realm of artificial intelligence (AI) and machine learning (ML) technologies

93.

Tech Trends

Which Technologies will Fuel the Next Wave of Growth in Retail?

Al, loT, Robotics, AR, VR, and Computer vision sensor fusion play a key role as per a report by RAI & Deloitte

95. Digital Commerce

Dark Patterns in E-commerce

A primer on the 13 unfair digital commerce practices prohibited by TheCentral Consumer Protection Authority which impair consumer interest

Malabar Gold & Diamonds Glittering Success

The story of Kerala-based jewellery retailer's rise to become the world's sixth-largest group in the segment

By Anagha Ratna

Key Figures

, Turnover ₹**51,218 cr** (FY24)

Shareholders **4,000**

> Employees **22,000**

Consumer Base

) Business Units **15**

Countries **13**



erala-based entrepreneur **M P** Ahammed was not always a wellknown businessman, at least not until he founded Malabar Gold and Diamonds. His spices business had not met with much success, and he was looking to start something new. "A retailer in Mumbai who owed a sizable amount to me pledged to repay his dues by selling his brand. That incident made me aware of the market value of an established brand," said Ahammed.

With an intention of building a powerful brand, he set upon extensive research to find a business that fit the bill. His study uncovered

Category Watch | Regional Leader



The Golden Journey of Kalyan Jewellers

How Kerala-based Kalyan Jewellers is transforming itself from a regional brand to a national player that is in sync with the changing time and consumer tastes

By Sandeep Kumar

tarted in 1908, Kalyan Jewellers—aprominent name in the Indian jewellery industry—is one of the country's oldest family businesses.

From its humble beginnings to becoming a household name, the brand's journey has been an eventful one. In the initial years, the brand was associated with textile business (from manufacturing to retailing) before expanding into jewellery. The first Jewellery showroom spanning 40,000 sq. ft. was launched in 1993 in Thrissur, Kerala. This large format store introduced a new way of shopping to the city,which was used to jewellery showrooms of 300 sq. ft.

Extending its reach beyond South India, Kalyan Jewellers opened a store in Ahmedabad in 2012, which also was the year in which the brand began its association with Bollywood superstar Amitabh Bachchan, who continuous to be its national brand ambassador. With a robust network of stores across India and abroad, Kalyan Jewellers has successfully tapped into diverse markets, catering to a wide range of customers. Its expansion journey includes the establishment of flagship stores in prominent cities and strategic partnerships to reach new demographics.

Kalyan Jewellers' foray into e-commerce has further widened its reach, allowing customers to access its exquisite collections with convenience.



Top Indian Jewellery Brands with the Strongest Retail Footprint

These homegrown jewellery retail gems have been instrumental in shaping the country's jewellery sector and continue to shine bright amidst stiff competition on the global stage

By Anagha Ratna

enowned for intricacy and cultural significance, Indian jewellery has transcended borders to captivate global markets. The industry has witnessed a surge in demand, fuelled by a burgeoning middle class, increasing disposable incomes, and a penchant for luxury goods.

In 2024, the India's jewellery market revenue is projected to reach \$81.26 billion. It is further expected to witness an annual growth of 4.59% from 2024 to 2028, according to data analytics platform Statista.

Here are five Indian jewellery brands, listed in descending order of the number of stores they operate. These jewellery retail gems have been instrumental in shaping the country's jewellery sector and continue to shine bright amidst stiff competition on the global stage.

Tanishq

Tanishq, the jewellery brand from Tata Group's Titan Company, was founded in 1994. Titan's jewellery division includes a portfolio of brands such as Tanishq, CaratLane, Zoya and Mia by Tanishq.

In 1996, Tanishq opened its first retail showroom in Chennai and the first international store in 2020, in Dubai. Presently, the retail chain boasts over 400 exclusive outlets spanning across more than 240 cities nationwide, along with over 13 international boutiques across UAE, USA, Qatar and Singapore. Today, the Bengaluru-based company is planning to have 50 boutiques globally across the United Kingdom, Australia and Malaysia, according to a previous press release.

Reliance Jewels

Reliance Jewels, the jewellery brand of Reliance Retail, operates

FI20 SHOPPING CENTRE DEVELOPING RETAIL

SPACES IN INDIA

APRIL 2024 | VOLUME 17 | NUMBER 4 www.indiaretailing.com

> Malls Expected to Attract Investment of Over ₹20,000 cr in 3-4 Years

> > Chairman and <u>Co-founder, Anarock Retail</u>

– Anuj Puri

Malls Expected to Attract Investment of Over ₹20,000 Crore in Next 3-4 Years

Anuj Puri, Chairman and Co-founder of Anarock Retail, on the current and future trends in Indian retail real estate and how the leading property consultant firm is enabling the sector

By Sandeep Kumar

he growth and popularity of property consultant firms in India has been remarkable over the past few decades. Driven by various factors such as urbanisation, economic development, regulatory reforms, and the increasing complexity of the real estate market, property consultant firms have been experiencing increased demand.

It not only reflects the increasing sophistication and maturity of the Indian real estate market, but also the growing recognition of the value that professional consulting services bring to property transactions and management.

As India's real estate sector continues to evolve and expand, property consultant firms are expected to play an increasingly integral role in driving growth, fostering transparency, and shaping the future of the industry. Serving as intermediaries, advisors, and facilitators in various aspects of property transactions and management, these firms play a multifaceted role.



Property Consultant Firms: Vital for Real Estate Industry Success

- > intermediaries between buyers, sellers, landlords and tenants facilitating smooth transactions and negotiations.
- Structuring, pricing and documentation ensuring that transactions are executed efficiently and in compliance with legal requirements
- Analysis of market trends, demand-supply dynamics, and regulatory changes to identify investment opportunities, mitigate risks, and optimisereturns
- Advisory services to clients, including portfolio management, investment strategy, asset valuation, and risk assessment

CONVERGENCE OF PHYSICAL AND DIGITAL BUSINESS

V

0

 (\cdot)

0

2024 VOL. 6 No. 4 www. indiaretailing

000000

April

com

and and a second

Titan Takes Risks in Innovating and Implementing Solutions that Improve Experiences

– Krishnan Venkateswaran, CDIO

Tech Icon



Krishnan Venkateswaran, Chief Digital & Information Officer (CDIO), Titan Company Ltd. on how the diversified retail company uses technology in every area – from designing products and stores to offering personalised services and memorable customer experiences across channels

By Mannu Mathew

ith a background in fintech and insurance and having previously served as the Chief Technology Officer (CTO) of Credit Rating Information Services of India Ltd. (Crisil), Krishnan Venkateswaran is a seasoned IT professional.

As the Chief Digital & Information Officer (CDIO) of Titan Company Ltd., Krishnan oversees all technologies, including integrated supply chain, omnichannel operations, analytics, and customer engagement, Krishnan's innovative leadership has been instrumental in driving Titan's digital transformation and enhancing its customer experience for the last six years since he has been at the retail group. Krishnan's area of focus as the CDIO of the 40 year old company involves understanding multiple businesses, managing complexity in the day-to-day technology operations and also simplifying digital architecture for the company as well as its potential customers.

In an exclusive interview with Phygital, Krishnan Venkateswaran, Chief Digital & Information Officer (CDIO), Titan Company Ltd. sheds light on helping the diversified retail company offer a seamless customer journey across brands and formats with the help of technology. Edited excerpts...





JABALPUR'S PREMIER SHOPPING DESTINATION

Embark on an immersive journey at South Avenue Mall, offering a blend of shopping, delectable dining, cinematic delight, and vibrant events. A destination where you can lose yourself having fun!



OUR DELIGHTS



South Avenue Mall, Narmada Road, Jabalpur (M.P) NEW RETAIL OPPORTUNITIES | For Leasing Enquiries | Call - 9425807500 Email - dgmcommercial@southavenuemall.com | for Job Opportunities - jobs@southavenuemall.com